Orbis Operating Budget and	2016/17 Budget				Current Business Plan Savings			
MTFP Savings (£'000)	Staff	Non-Staff	Income	Net	2016/17	2017/18	2018/19	3 Yr Total
Business Operations	10,081	728	-5,679	5,130	-581	-244	-125	-950
Finance	10,072	389	-1,034	9,426	-265	-525	-850	-1,640
HR	4,926	759	-566	5,120	-160	-400	-550	-1,110
IT	17,322	1,567	-1,587	17,303	-85	-1,099	-1,258	-2,442
Management	498	1,861	0	2,359	0	0	0	0
Procurement	3,361	289	-154	3,496	-40	-195	-15	-250
Property	10,238	1,236	-1,202	10,272	-96	-600	-1,100	-1,796
Total	56,497	6,829	-10,221	53,105	-1,227	-3,063	-3,898	-8,188

## Orbis Leadership Team Orbis Operating Budget Full Year Forecast as at Period 4 (July 2016/17) Efficiencies RAG

2016/17 Efficiencies								
2010/17 Efficiencies	Business Operations	Finance	HR	IT	Management	Procurement	Property	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Orbis Operating Budget								
Staffing	310	265	160	85	-	40	96	956
Staffing & e-invoicing	171							171
Income	100							100
Early Delivery		150			115	105	70	440
ESCC MoBo								
Contracts				93				93
ESCC additional MoBo required	ment				13			13
SCC MoBo								
Modern Worker				666				666
Training			413					413
Audit Fee & Insurance Premium		300						300
Office Moves & Reorganisations							250	250
Planned Maintenance							250	250
UNICORN Network				230				230
Procurement Saving - SAP				210				210
Mobile Telephony				200				200
Orbis Business Plan (SAP)				194				194
Utilities							155	155
Building Adaptations							100	100
Rents Payable							100	100
Insurance income & VAT recovery	/	67						67
Apprentices			50					50
Cleaning							50	50
Fees							50	50
Marginal Gain	4							4
2015/16 One-off efficiencies						-	620 -	620
TOTAL	585	782	623	1,678	128	145	501	4,442

## Orbis Senior Management Efficiencies update

The Orbis Business plan set a target to reduce senior management posts by 20% in 2016/17 though integration and delayering.

The table below sets out the details of progress made to date in realising this ambition:

Service	FTE prior to integration (tier 2/3)	FTE following integration (Tier 2/3)	Reduction of FTE
HR	10	6	4
Property	8	6	2
Bus Ops	8	6	2
IT & Digital*	11	6	5
Procurement**	8	7	1
Finance***	14	tbc	tbc
Total	59	31	14

<sup>\*</sup>Consultation ended 07 September 2016 - new structure live October 2016

This represents a reduction of circa 25% in FTE at tier 2 & 3 (excluding Finance)

<sup>\*\*</sup>Consultation ended 22 August 2016 - new structure live October 2016 (does not include 2.5 FTE reduction already delivered from tier 3 as a result of joint Procurement service since 2012)

<sup>\*\*</sup>Future structure TBC following appointment of Orbis CFO in September 2016 (new tier 3 structure expected to be live early 2017)